

# Comprehensive Evaluation of System Response (CESR) Update to STAC

March Quarterly Meeting 2022



# When we began the effort.....

## **President Trump Gives Speech Regarding Mueller**



On March 2, President Trump gave a speech regarding the ongoing Mueller inv Russia probe and election investigation has surfaced in the past few months. Cohen, went in front of the Supreme Court. Mueller is expected to hand in his rep (BBC)

## **Anti-Vaccination Bills Passed**



On March 6, at least 11 states passed anti-vaccination bills despite the outbreak of previously eliminated bills expand the reasons for parents to opt out of vaccinations for their kids. The bills also state tha provide more information regarding the risks of the vaccines. The intention is to eliminate the surrounding the world of vaccinations. (CNN)

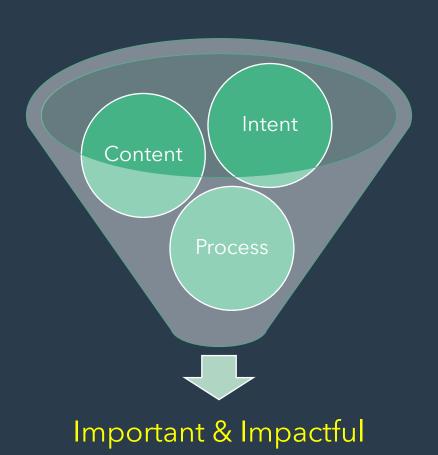
# **College Admission Cheating Scandal**



On March 12, the Department of Justice announced that over 50 people have been arrested in connection with a college admissions scheme. The scam included cheating on standardized tests and bribing admission administration. Many Hollywood, such as Lori Loughlin and Felicity Huffman, have been indicted on charges. (CNN)



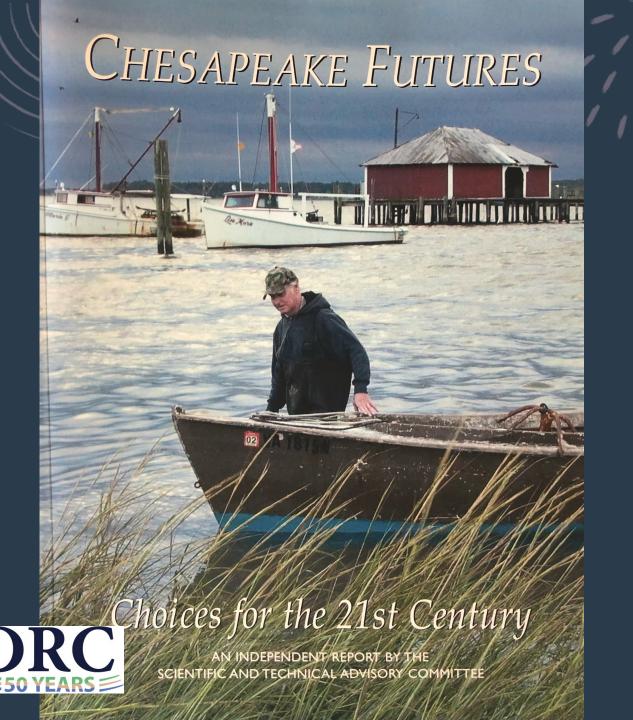
# Today, a brief review of:







# Intent



# CHESAPEAKE FUTURES Choices for the 21st Century

edited by Donald F. Boesch and Jack Greer

An Independent Report by the Scientific and Technical Advisory Committee

# March 2019 STAC Mtg; Benham, Easton, Stephenson

# **Chesapeake Bay: State of the Science 2025**

Engage STAC to generate a consensus report that assess the level of confidence in existing and future management efforts to achieve existing water quality standards.

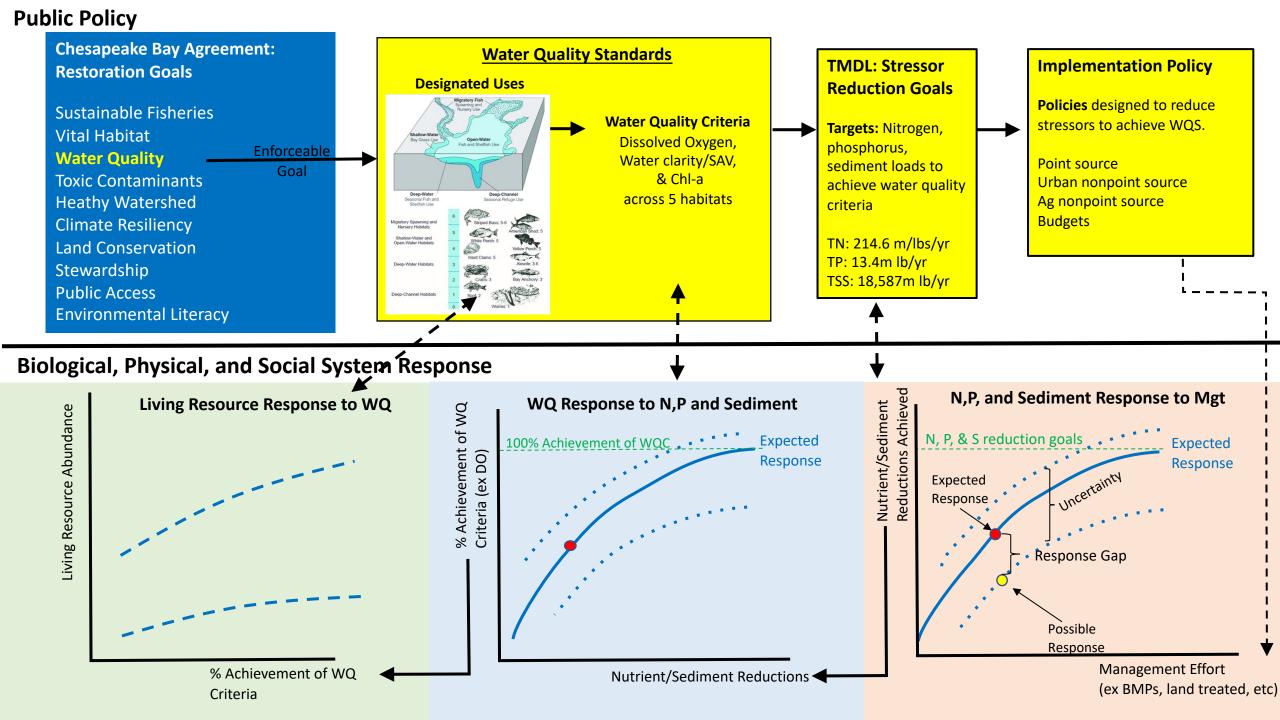
- 1. Are management efforts (current and planned) sufficient to achieve target nutrient/sediment load reductions (delivered, not modeled)?
- 2. If current nutrient/sediment load reduction goals are achieved, will those reductions be sufficient to achieve existing water quality standards?
- 3. Identify the level of confidence in existing and future management efforts to achieve water quality standards and assess the potential of alternative management policies to improve the probability of achieving water quality standards.
- 4. Assess the consequences for living resources if existing water quality standards can not be attained.

**Chesapeake Bay: State of the Science 2025** 

**Potential Proactive STAC Assessment Effort** 

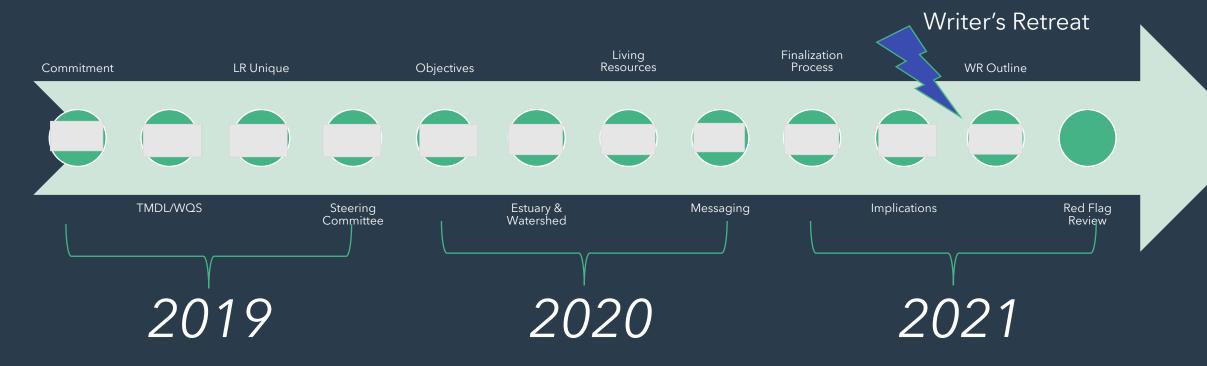


# Content

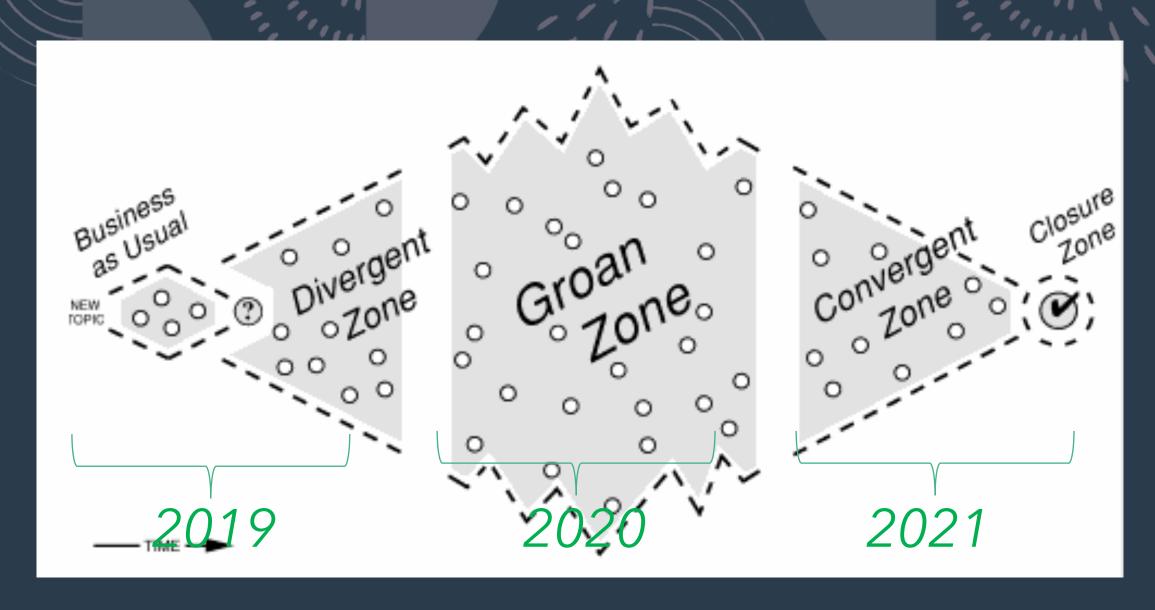


# Process

# CESR Timeline March 2019 – December 2021







# What Level of Support is Optimal?

Enthusiastic support is necessary

Lukewarm support is good enough

High Stakes	Overall Importance	Low Stakes
Long-term Impact	Duration of Impact	Short-term Only
Tough Problem	Difficulty of the Problem	Simple Problem
High Investment	Stakeholder Buy-In	Low Investment
High Autonomy	Empowerment of Group Members	Low Autonomy



# One minute essay: what is your definition of consensus?

# Wikipedia's definition of consensus

• Consensus is a group discussion where everyone's opinions are heard and understood, and a solution is created that respects those opinions. Consensus is not what everyone agrees to, nor is it the preference of the majority. Consensus results in the best solution that the group can achieve at the time.

https://en.wikipedia.org/wiki/Wikipedia:What is consensus%3F; accessed 3/7/2022



# What Consensus is not

- A majority vote
- Unanimity
- All or nothing
- Permanent
- The king
- A walled garden
- A contest
- Hypothetical



# Processes are unique

e.g., Water Quality Goal Implementation Process



"I do not agree and feel the need to stand in the way of this decision

"I believe more work is needed before we make a

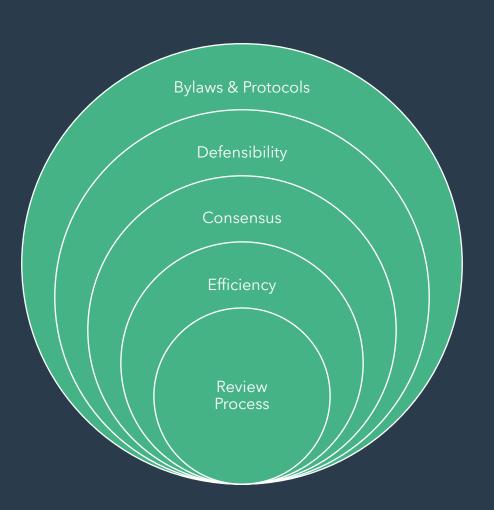
"I trust the group and will not block this decision but need to register my disagreement"

# Reservations

"I can live with it"

"I like it"

# Design Spheres for a Process



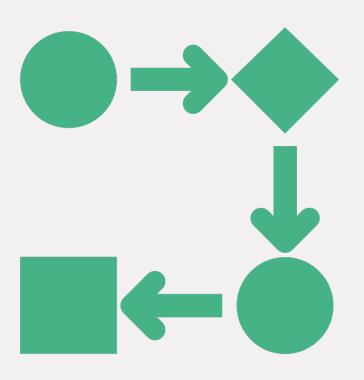


# What are important considerations by STAC members?

- Before submitting a final report to STAC staff, the draft report should be reviewed by all parties deemed necessary and appropriate by the report author(s), including the steering committee, workshop participants, STAC members, and relevant experts.
- For any STAC report compiled for a workshop, review or other activity, STAC will vote to endorse a final editorial authority. The final editorial authority must be one of the following: 1) the STAC representative(s) on a review or workshop committee; 2) the STAC Executive Board; or 3) a majority of the entire STAC membership. Note, please see STAC Review Protocols for attaching letters of support or letters of alternative opinions.
- STAC staff will conduct a final editorial review before publication and dissemination of the final report. Significant editorial changes made during this review will be submitted to the author(s) for approval prior to publication and distribution.

# Process Design Objective

 To provide support for the preparation of the CESR Report, in a way that provides defensibility, efficiency, and consensus, so that the partnership is supported in decisionmaking as it approaches the 2025 deadline.





Watershed Group Zach Easton

#6; Version 1.0 to SC for review

#6/#7; Version 2.0 to SC for review

#7: Version 2.0 to STAC for review

Estuary Group Bill Dennison Jeremy Testa **CESR Editors** 

**CESR Steering** Committee

STAC Review

#7: SC responds to Version 2.0 comments

#10

#3 and #4: Preparation of Version 1.0

#6; Comments to editors for resolution

#6/#7; Comments to editors

for resolution

Living Resource

Group

Kenny Rose

Leonard

Shabman

## Steps:

#1 Preliminary "stitching together" of summaries and draft text for Framing Outline

#2 Framing Outline to Steering Committee for approval; identification of scope of CESR Report versus alternative destinations for additional products; presentation of format, draft Summary, and draft Implications to STAC

#3 Preparation of Version 1.0 by DHW and KS

#4 Preparation/Iteration of Version 1.0 by Writer's Group and supporting personnel

#5 Additional product(s) to CRC for support and drafting of plan

#6 Version 1.0 report to Steering Committee for major notes for Version 2.0; submittal to Reader

#6/#7. Version 2.0 to Steering Committee with resolution of comments

#7 Presentation of Version 2.0 to STAC for consensus review; Steering Committee resolves STAC comments

#8 CRC admin support of publishing of associated products through appropriate channels

#9 Planning/Partnership with CBP for Outreach Plan (CESR and others)

#10 Publishing of signed Version 2.0



Final CESR Report



- Report Objectives (approved by STAC)
- Formation of Steering Committee (approved by STAC)
- Proposed production and review process (approved by Steering Committee, presented to STAC)
- Revised report format (approved by Writer's Group, presented to STAC)
- Sections 1 and 2 (general review by STAC)
- Framing questions to Watershed, Estuaries, and Living Resources (approved by Steering Committee, presented to STAC)
- High level summary of responses to Framing Questions (approved by Writer's Group, presented to STAC)
- High level summary of major points for Implications (approved by Writer's Group, presented to STAC)
- Red Flag Review by STAC



# Red Flag Review by atlarge membership (September through December 2021)

"Both the Summary and the Implications are consensus pieces that were constructed in outline format at the 2-day Writer's Retreat held in August, and were drafted by myself based on these outlines. While the Resource Documents allows authors flexibility to explore related issues beyond the confines of the framing questions, the Summary and **Implications** sections need to be succinct and representative of STAC. Thus, we are presenting both sections to you tomorrow, and asking you to review them for the following:

- 1. Identify any points that are not understandable in their current form; we will address these comments as we write the Summary and Implications sections.
- 2. Flag points that you find objectionable for inclusion, i.e., "deal breakers"; we will address resolution of these in a follow up process.
- 3. Propose points for Implications that appear to be missing.



# Red Flag Review Results

- All comments are compiled (6 pages!) and will be used as Version 1.0 is being prepared
- Most were editorial in nature, e.g., pertaining to tone, additional material to include, general presentation notes (Category #1)
- Content that was judged by members to be sensitive, or comments that were the result
  of considerable time and care, were discussed via one-on-one phone conversations
- None of the major points outlined in the summary were judged to be disagreeable at this point, and so document preparation is following the complete outline summary as presented (Category #2)
- No additional implications were identified (Category #3)
- Steering Committee will assess whether comments have been addressed to satisfaction



# Implications

- Expand Adaptive Governance/Management. The attainment of WQS may get harder and the effectiveness of nutrient/sediment investments more uncertain; therefore, the program must evolve beyond its current adaptive management approach.
- Rethink Criteria. Given what we've learned and the changing stressors on the Bay, it will
  be necessary to reconsider desired endpoints and/or reevaluate how they are defined.
- More Effective Implementation. Both physical (BMP effectiveness) and social (behavioral change) aspects of implementation need revision to make substantial progress in reducing nonpoint source nutrient/sediment loads
- Evaluate Tradeoffs/Allocate Resources Appropriately. The TMDL operates in the context of a larger set of goals and a future of changing conditions; this implies that success will involve both a reflection on our goals as well as how we design our approach.

## Scientific and Technical Advisory Committee (STAC)

## **About the Scientific and Technical Advisory Committee**

The Scientific and Technical Advisory Committee (STAC) provides scientific and technical guidance to the Chesapeake Bay Program (CBP) on measures to restore and protect the Chesapeake Bay. Since its creation in December 1984, STAC has worked to enhance scientific communication and outreach throughout the Chesapeake Bay Watershed and beyond. STAC provides scientific and technical advice in various ways, including (1) technical reports and papers, (2) discussion groups, (3) assistance in organizing merit reviews of CBP programs and projects, (4) technical workshops, and (5) interaction between STAC members and the CBP. Through professional and academic contacts and organizational networks of its members, STAC ensures close cooperation among and between the various research institutions and management agencies represented in the Watershed. For additional information about STAC, please visit the STAC website at http://www.chesapeake.org/stac.

Publication Date: Month Day, 2022

**Publication Number: 22-XXX** 

## **Suggested Citation:**

Scientific and Technical Advisory Committee (STAC). 2022. Achieving Water Quality Goals in the Chesapeake Bay: An Evaluation of System Response. STAC Publication Number 22-XXX. Chesapeake Bay Program Scientific and Technical Advisory Committee (STAC), Edgewater, MD. XX pp.

# Achieving Water Quality Goals in the Chesapeake Bay: An Evaluation of System Response

## **Report Steering Committee**

Brian Benham, Virginia Tech
Anthony Buda, USDA Agricultural Research Service.
Bill Dennison, University of Maryland Center for Environmental Science
Zachary Easton, Virginia Tech
Ellen Gilinsky, Ellen Gilinsky LLC
Andy Miller, University of Maryland, Baltimore County
Mark Monaco, NOAA, National Centers for Coastal Ocean Science
Kenny Rose, University of Maryland Center for Environmental Science
Leonard Shabman, Resources for the Future
Kurt Stephenson, Virginia Tech
Jeremy Testa, University of Maryland Center for Environmental Science

## **STAC Members**

## List

## **Other Contributors**

Carl Hershner, Virginia Marine Institute (retired)
Peter Tango, USGS

# Report Editors

Kurt Stephenson, Virginia Tech Denice Wardrop, Chesapeake Research Consortium

## **STAC Staff**

Annabelle Harvey, Chesapeake Research Consortium Meg Cole, Chesapeake Research Consortium

## Achieving Water Quality Goals in the Chesapeake Bay: An Evaluation of System Response

## **Table of Contents**

## **Executive Summary**

- 1. Introduction: Challenges and Future Opportunities for Achieving Water Quality Goals in the Chesapeake Bay
- 2. Evaluating of System Response to Water Quality Policy and Management Efforts
- 3. Achieving TMDL Nutrient and Sediment Reductions
- 4. Achieving Water Quality Standards in the Chesapeake Bay
- 5. Living Resource Response to Changes in Water Quality
- 6. Implications for Future Water Quality Policy and Management for the Bay

# Supplemental Reports (listed, but not included, in the report and published by CRC separately):

Easton, Z., K. Stephenson, B. Benham, J.K. Bohlke, C. Brosch, A. Buda, A. Collick, L. Fowler, E. Gilinsky, C. Hershner, A. Miller, G. Noe, L. Palm-Forster, T. Thompson. 2022. *Evaluation of Watershed System Response to Nutrient and Sediment Policy and Management*, STAC Publication Number 22-XXX. Chesapeake Bay Program Scientific and Technical Advisory Committee (STAC), Edgewater, MD. XX pp.

Dennison, W., L. Sanford, J. Testa, B. Benham, C. Hershner, W. Ball, D. Gibson, M. Runge, and K. Boomer. 2022. *Knowledge Gaps, Uncertainties, and Opportunities Regarding the Response of the Chesapeake Bay Estuary to proposed TMDLs,* STAC Publication Number 22-XXX. Chesapeake Bay Program Scientific and Technical Advisory Committee (STAC), Edgewater, MD. XX pp.

Rose, K., M. Monaco, K. Havens, H. Karimi, J. Hubbart, E. Smith, J. Stauffer, T. Ihde, L. Shabman. 2022. *Proposed Framework for Analyzing Water Quality and Habitat Effects on the Living Resources of Chesapeake Bay.* STAC Publication Number 22-XXX. Chesapeake Bay Program Scientific and Technical Advisory Committee (STAC), Edgewater, MD. XX pp.

# Screenshot

# **Finalization**

# **Existing Process**

- Version 1.0 to Steering Committee for review
- DHW/KS respond to **all** comments
- Version 2.0 to Steering Committee for review
- Version 2.0 to at-large STAC for approval
- Steering Committee responds to comments from at-large STAC

# **Proposed Revised Process**

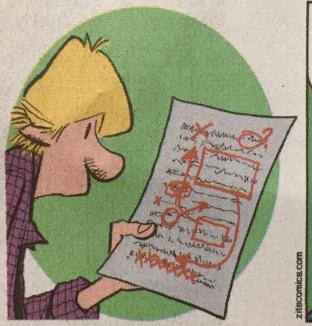
- Version 1.0 to Steering Committee + committed parties for review
- DHW/KS respond to all comments
- Version 2.0 to Steering Committee for review
- Version 2.0 to at-large STAC for individual inclusion/opt out decision





**ZITS** Jerry Scott and Jim Borgman



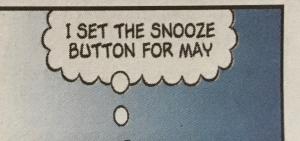




**GARFIELD** Jim Davis







# **Action Items**

- Acknowledgement to move to finalization re: process
- Identification of those wishing to review Version 1.0 with comments going to Steering Committee

# Patience is not simply the ability to wait - it's how we behave while we're waiting. Joyce Meyer

Thank you